Safety and Justice Challenge Subcommittee

AGENDA
Tuesday, May 18, 2021, 12:00 pm
REMOTE MEETING VIA VIDEOCONFERENCE
Watch via Zoom: https://sfdistrictattorney.zoom.us/j/99267912429
Public Comment Call-In: 877 853 5247 US Toll-free
Meeting ID: 992 6791 2429

In accordance with Governor Gavin Newsom’s statewide order for all residents to “Stay at Home” – and with the numerous local and state proclamations, orders and supplemental directions – aggressive directives have been issued to slow down and reduce the spread of the COVID-19 virus.

The Safety and Justice Challenge Subcommittee meetings held through videoconferencing will allow remote public comment via the videoconference or through the number noted above. Members of the public are encouraged to participate remotely by submitting written comments electronically to josie.halpern-finnerty@sfgov.org. These comments will be made part of the official public record in these matters and shall be brought to the attention of the members of the Subcommittee. Explanatory and/or Supporting Documents, if any, will be posted at: https://sfdistrictattorney.org/sentencing-commission-relevant-documents

1. Call to Order; Roll Call.
2. Public Comment.
   a. General Public Comment.
   b. Public Comment on All Agenda Items.
4. Strategy Updates (discussion and possible action).
   a. Update on Our City, Our Home Committee Funding Recommendations
5. Request for Future Agenda Items (discussion and possible action).
6. Adjournment.
SUBMITTING WRITTEN PUBLIC COMMENT TO THE SAN FRANCISCO SAFETY AND JUSTICE SUBCOMMITTEE
Persons who are unable to attend the public meeting may submit to the San Francisco Safety and Justice Challenge Subcommittee, by the time the proceedings begin, written comments regarding the subject of the meeting. These comments will be made a part of the official public record and brought to the attention of the Subcommittee. Written comments should be submitted to: Josie Halpern-Finnerty, San Francisco District Attorney’s Office, via email: josie.halpern-finnerty@sfgov.org

MEETING MATERIALS
Copies of agendas, minutes, and explanatory documents are available through the Sentencing Commission website at http://www.sfdistrictattorney.org or by emailing josie.halpern-finnerty@sfgov.org. The material can be faxed or mailed to you upon request.

ACCOMMODATIONS
To obtain a disability-related modification or accommodation, including auxiliary aids or services, to participate in the meeting, please contact Josie Halpern-Finnerty at josie.halpern-finnerty@sfgov.org at least two business days before the meeting.

TRANSLATION
Interpreters for languages other than English are available on request. Sign language interpreters are also available on request. For either accommodation, please contact Josie Halpern-Finnerty at josie.halpern-finnerty@sfgov.org at least two business days before the meeting.

CHEMICAL SENSITIVITIES
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Administrator
Sunshine Ordinance Task Force
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place,
San Francisco, CA 94102-4683.
Telephone: (415) 554-7724
E-Mail: soft@sfgov.org

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The ringing of and use of cell phones, pagers and similar sound-producing electronic devices are prohibited at this meeting. Please be advised that the Co-Chairs may order the removal from the meeting room of any person(s) responsible for the ringing or use of a cell phone, pager, or other similar sound-producing electronic devices.

LOBBYIST ORDINANCE
Individuals and entities that influence or attempt to influence local legislative or administrative action may be required by San Francisco Lobbyist Ordinance (SF Campaign and Governmental Conduct Code sections 2.100-2.160) to register and report lobbying activity. For more information about the Lobbyist Ordinance, please contact the Ethics Commission at 30 Van Ness Avenue, Suite 3900, San Francisco CA 94102, telephone (415) 581-2300, FAX (415) 581-2317, and web site http://www.sfgov.org/ethics/
GOALS & ACTIVITIES FOR 2021

SF SJC 2021 Overarching Goals:
1) Reduce racial disparities in the jail
2) Maintain overall jail population reductions or make further reductions if needed amidst the ongoing pandemic
3) Develop mechanisms to sustain efforts and changes

<table>
<thead>
<tr>
<th>Area</th>
<th>Goal(s)</th>
<th>Jan-March</th>
<th>April-June</th>
<th>July-Sept</th>
<th>Oct-Dec</th>
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<tbody>
<tr>
<td>Lead with Race</td>
<td>Center all strategies around racial disparities reduction. Engage community members with lived experience in to inform strategies and activities. Develop new programs/activities focused on disparities reduction.</td>
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<td></td>
<td>• Launch inaugural SJC Fellowship</td>
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<td>• Refine activities and metrics to ensure racial disparities reduction focus across strategies</td>
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<td></td>
<td>• Plan community engagement activities with SJC Fellows focused on expanding diversion options</td>
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<td></td>
<td>• Criminal Justice Racial Equity Work Group (CJREWG) and SJC Fellows develop goals for Racial Justice Act training series</td>
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<td></td>
<td>• Finalize and implement Office of Racial Equity Phase I Action Plans¹</td>
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<td>Sustain Shared Focus</td>
<td>Sustain and enhance a vigorous jail population review (JPR) process. Use the lessons from case review to drive policy change.</td>
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<td></td>
<td>• Hold bimonthly JPR meetings with focus on charges where black people are overrepresented</td>
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<td></td>
<td>• Develop plan to track impact and share lessons learned from JPR</td>
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<td></td>
<td>• Host more intensive case review as needed during COVID</td>
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<td>Improve Case Processing</td>
<td>Improve case processing and address lengthy stays in jail. Work with the Superior Court, District Attorney and Defense to adopt systems and structures to reduce delay and coordinate criminal case priorities.</td>
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<td></td>
<td>• Court signs contract with Justice Management Institute (JMI)</td>
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<td></td>
<td>• Kick-off meeting with JMI and justice system partners</td>
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<td></td>
<td>• Court develop dashboards for judges to monitor caseloads, track case management progress, and monitor metrics related to racial disparities</td>
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<td></td>
<td>• JMI host training on case processing and sentencing best practices</td>
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<td></td>
<td>• JMI conducts site visit and partner interviews, shares interim report, provides TA to Court on dashboards</td>
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<td></td>
<td>• Identify case processing metrics relevant to racial disparities</td>
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<td></td>
<td>• Explore processes/practices related to different types of &quot;holds&quot; in jail</td>
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<td></td>
<td>• Continue JPR meetings, revisiting case criteria quarterly to ensure focus on racial equity</td>
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<td></td>
<td>• Bring policy recommendations to SJC Workgroup quarterly</td>
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<td></td>
<td>• Host more intensive case review as needed during COVID</td>
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¹ See Office of Racial Equity website for more details: [https://www.racialequitiesf.org/mandate](https://www.racialequitiesf.org/mandate)
## GOALS & ACTIVITIES FOR 2021

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<th>Area</th>
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<tbody>
<tr>
<td>Increase &amp; Maintain Healthy Connections</td>
<td>Increase connections to community-based support for people with behavioral health and/or housing needs in jail. Improve coordination across local criminal justice, public health, and housing systems.</td>
<td>Corporation for Supportive Housing (CSH) launches racial disparities analysis and system mapping project with Reentry Council. Homebase provide TA series to help partner agencies navigate the housing system. SJc and Reentry Council host joint meeting with Prop C Committee to inform funding allocations. DPH clinician works with people in jail who have BH needs, referring to JPR and community-based supports, with focus on individuals from overrepresented groups. DA Sentencing Planner develops individualized plans for community-based care to support dispositions.</td>
<td>Continue work of DPH clinician and DA Sentencing Planner, with focus on overrepresented groups. Training for Judges/DAs on serving people with BH needs. CA Policy Lab completes system high utilization descriptive analysis and presents to the SJc Workgroup. CSH shares interim findings from analysis with SJc Workgroup. Share lessons learned from Tipping Point pilot bridge housing project with SJc Workgroup.</td>
<td>Continue work of DPH clinician and DA Sentencing Planner, with focus on overrepresented groups. Data team meets monthly to at data trends and data sharing needs. Present racial disparities indicators at SJc Workgroup; refine disparities reduction activities across strategies as needed. Finalize key performance indicators for the criminal justice system developed by the JUSTIS partners; develop a plan to regularly share with City leadership and the public.</td>
<td>Continue work of DPH clinician and DA Sentencing Planner, with focus on overrepresented groups. Data team meets monthly to at data trends and data sharing needs, with focus on racial disparities indicators. Justice Dashboard transitions from CA Policy Lab to CCSF hosted platform.</td>
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<tr>
<td>Drive with Data</td>
<td>Build a more transparent, data-driven justice system in San Francisco. Develop tools and data-sharing agreements that enhance partners’ ability to sustain jail reductions.</td>
<td>Continue sharing monthly jail population presentation with SJc Workgroup, refining based on input. Data team meets monthly, develops indicators to track decision-points critical to reducing disparities. Continue development of internal and external facing data dashboards. Finalize a cross-agency agreement to guide data-sharing through the JUSTIS hub.</td>
<td>Data team meets monthly to at data trends and data sharing needs. Present racial disparities indicators at SJc Workgroup; refine disparities reduction activities across strategies as needed. Finalize key performance indicators for the criminal justice system developed by the JUSTIS partners; develop a plan to regularly share with City leadership and the public.</td>
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SAFETY AND JUSTICE WORKGROUP MEETING

Tuesday May 17th, 2021
Safety and Justice Challenge April 2021 Report

**Average Daily Population**

<table>
<thead>
<tr>
<th>This Month</th>
<th>Change from last month</th>
<th>Change from last year</th>
</tr>
</thead>
<tbody>
<tr>
<td>781</td>
<td>3%</td>
<td>1%</td>
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</table>

**Bookings**

<table>
<thead>
<tr>
<th>This Month</th>
<th>Change from last month</th>
<th>Change from last year</th>
</tr>
</thead>
<tbody>
<tr>
<td>827</td>
<td>2%</td>
<td>14%</td>
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</table>

**Releases**

<table>
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<tr>
<th>This Month</th>
<th>Change from last month</th>
<th>Change from last year</th>
</tr>
</thead>
<tbody>
<tr>
<td>854</td>
<td>3%</td>
<td>0%</td>
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</table>
**Snapshot Population April 2021 Report**

### Time in Custody for Snapshot Population on April 20, 2021

- **Average time in custody:** 410
- **Median time in custody:** 102
- **Average age at booking:** 34
- **Median age at booking:** 32

### Ethnic and Race Percent

- **Black:** 46%
  - Low 46
  - High 49
- **White:** 21%
  - Low 19
  - High 22
- **Hispanic:** 22%
  - Low 21
  - High 22
- **API:** 6%
  - Low 6
  - High 8
- **Other:** 5%
  - Low 1
  - High 5

### Gender

- **Female:** 6%
- **Male:** 94%

### Age at Booking

- **55+**
  - 6%
- **45-54 yrs**
  - 12%
- **35-44**
  - 22%
- **25-34 yrs**
  - 39%
- **18-24 yrs (TAY)**
  - 22%
Monthly Bookings April 2021

Crime Class at Booking:
- 76% Felony
- 24% Misdemeanor

Case Load per Booking Number:
- 46% multiple cases
- 54% one case

On View Charges:
- New felonies and non-citable misdemeanors: 66%
- Other: 34%

Ethnicity and Race:
- Black: 35% (Low 33, High 41)
- White: 27% (Low 24, High 29)
- Hispanic: 30% (Low 22, High 32)
- API: 7% (Low 5, High 9)
- Other: 1% (Low 1, High 3)

Gender:
- Male: 83%
- Female: 17%

Age at Booking:
- 55+: 7%
- 45-54 yrs: 13%
- 35-44: 25%
- 25-34 yrs: 37%
- 18-24 yrs (TAY): 18%

Case Load:
- 35% April
- 27% Last 12 Months

New felonies and non-citable misdemeanors:
- Low 33
- High 41

Other:
- Low 24
- High 29

Hispanic:
- Low 22
- High 32

API:
- Low 5
- High 9

Other:
- Low 1
- High 3

Gender:
- Male 83%
- Female 17%

Age at Booking:
- 55+: 7%
- 45-54 yrs: 13%
- 35-44: 25%
- 25-34 yrs: 37%
- 18-24 yrs (TAY): 18%
Monthly Releases April 2021

Average and median length of stay for released individuals

- **Average length of stay for month**: 21.43 days
- **Median length of stay for month**: 3.33 days
- **Average age at booking**: 35
- **Median age at booking**: 34

### Ethnic and Race Percent

- **Black**: 35%
  - Low 35, High 42
- **White**: 26%
  - Low 24, High 30
- **Hispanic**: 29%
  - Low 22, High 32
- **API**: 8%
  - Low 5, High 9
- **Other**: 2%
  - Low 1, High 3

### Gender

- **Male**: 84%
- **Female**: 16%

### Age at Booking

- **55+**: 7%
- **45-54 yrs**: 13%
- **35-44**: 27%
- **25-34 yrs**: 36%
- **18-24 yrs (TAY)**: 17%
Snapshot Residency April 2021

Snapshot Population by Residency

- Resident, 46%
- Unsheltered, 34%
- Out of County, 19%
- Unknown, 2%
END OF SLIDESHOW
The Our City, Our Home Oversight Committee

Members

Brett Andrews, Behavioral Health Liaison

Julia D’Antonio (V-Chair), Community Impact & Accountability Liaison

Jennifer Friedenbach, Immediate Needs Liaison

Shaun Haines, Community Impact & Communications Liaison

Julie Leadbetter, Prevention/Diversion Liaison

Lena Miller, Immediate Needs Liaison (unofficial)

Cynthia Nagendra, Data Officer and Systems Modeling/Strategic Investment Plan Liaison

Ken Reggio, Housing Inventory & Pipeline Liaison

Shanell Williams (Chair)
Why Does Homelessness Happen? **Structural Factors**

- Skyrocketing Housing Costs
- Inadequate Wages
- Systemic Racism and Other Structural Inequities

**Housing Justice is Racial Justice**
What is the Solution to Homelessness? **Housing**

Research has shown repeatedly that **permanent housing** that using the evidence-based “Housing First” approach is an effective way to end homelessness and help people to maintain housing.
Why Does Homelessness Increase?

Inflow > Outflow

Persons Experiencing Homelessness

Length of time persons remain homeless

Outflow
Exits to Housing

HOMELESSNESS PREVENTION – SUPPORT SERVICES AND HOUSING. - STABILIZATION
Effective Homeless Response System: Goal

House as many people in San Francisco as possible, support housing stabilization, prevent people at imminent risk of homelessness whenever possible.
Effective Homeless Response System: Goal

**Housing First** approach across the system

**Diversion/Prevention** from imminent homeless system when safe and appropriate

**Rapid identification and engagement of people** experiencing unsheltered homelessness to connect them to crisis services and housing assistance

**Problem-solve housing crises with people as partners in their pathway to stability** at every possible engagement opportunity

**Quick, accessible, low-barrier pathways to shelter** and other crisis services that result in permanent housing and other positive exits

Housing and behavioral health and other services that support people’s ability to get off the street and into housing and stabilize

**Rapid connection to permanent housing** for all sheltered and unsheltered people
What is the system we want to model, strengthen, and fund that reduces disparities and reduces homelessness?

How do we build a coordinated vision, add NEW capacity, and support systems change?

What do we need to get there?
● Lead with equity: developing recommendations and oversight responsibilities to be responsive to historic, structural, and systemic disparities.

● Develop recommendations that are guided by a comprehensive data-driven vision for a sustainable and equitable homelessness response and prevention system that ensures homelessness in San Francisco is rare, brief, and temporary, rather than funding siloed proposals or programs that aren’t aligned with a cohesive citywide vision (Prop C can’t end homelessness alone!).

● Prioritize recommendations that align with the Housing First approach to system and program design that recognizes permanent housing as the solution to homelessness with low-barrier and individualized services.

● Develop recommendations to facilitate system flow by pairing temporary interventions and services such as shelter, safe sleep, and behavioral health services with permanent housing solutions.
OCOH Committee’s Vision, Values, and Strategic Intentions

- Conduct a comprehensive, inclusive, and transparent community member and City Department input process to understand priorities of a wide range of stakeholders.
- Seek out, listen, and be guided by the experiences and voices of people with lived expertise of homelessness and housing instability.
- Prioritize OCOH funds for the most strategic uses with consideration of how to most effectively leverage and fill gaps of other local, state, and federal funds.
- Develop and evaluate outcomes and benchmarks to
Strategic Alignment of this Investment Plan with Community Goals

These strategic recommendations will support community imperatives, including goals from the Department of Housing Supportive Housing’s Five-Year Strategic Framework, including:

- End family homelessness by December 2026 (Using expanded Prop C/SF/HUD McKinney Education definition)
- Reduce chronic homelessness by 50% by December 2022
- Reduce youth homelessness by 50% by December 2022

The recommendations will also:

- Support progress toward the Mental Health Reform performance metric of increasing number of people in permanent supportive housing or other long-term placements.
- Respond to the survey results highlighted in the “Stop the Revolving Door” report which emphasize the need for quality permanent housing for ending homelessness and of supporting people’s treatment and services.
- Align with the focus on permanent housing exits within the SIP Rehousing Plan and Mayor’s Homeless Planning Strategy.
Development of The Investment Plan

- Extensive involvement of OCOH Committee members serving as liaisons for each of the expenditure categories, supported by Tipping Point Community and Matthew Doherty Consulting.
- Close coordination and communication between Committee members and representatives from City Departments to discuss priorities, proposals, and recommendations.
- A robust community engagement process.
Community Engagement Process

17 listening sessions plus 3 community stakeholder sessions

- Dedicated listening sessions for people with lived experience of homelessness, including unhoused families (with interpreters), pregnant and parenting women, survivors of DV, criminal-justice involved people, and veterans

- GLIDE event with surveys and voting for people with lived experience (250 survey respondents)

800 participants
Community Engagement Process

What were the top barriers cited across all listening sessions?
Community Engagement Process

In addition to identifying challenges, the OCOH listening sessions resulted in dozens of recommendations for the OCOH funding priorities. Notably, there was widespread agreement that the OCOH Committee prioritize for funding:

- Permanent housing solutions
- A wider range of housing and prevention options that meet people where they are, not where we expect them to be
- Interventions that are flexible in design and duration, and approaches are individualized to each household, in recognition that a one-size-fits-all approach does not work
- Services that address the true needs of clients, particularly individuals with higher acuity or individuals who require only “light touch” services
OCOH Investment Plan Recommendations for FYs 2021, 2022, 2023

Eligible Expenses Include:

- Permanent Housing
- Prevention/Diversion
- Behavioral Health Expenditures
- Shelter/Hygiene

Funds can be allocated across the following populations, General/Adults, Transition Age Youth, Families with Children.
### Projected Our City, Our Home Funding Available

<table>
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<tr>
<th>EXPENDITURE CATEGORY</th>
<th>Balances FY 20-21</th>
<th>Balances FY 21-22</th>
<th>Balances FYs 22-23</th>
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<tr>
<td>Permanent Housing Expenditures (At least 50%)</td>
<td>At least $337.5 million</td>
<td>At least $166.5 million</td>
<td>At least $177.3 million</td>
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<tr>
<td>Homeless Shelter Expenditures (Up to 10%)</td>
<td>Up to $67.5 million</td>
<td>Up to $33.3 million</td>
<td>Up to $35.5 million</td>
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<tr>
<td>Homelessness Prevention Expenditures (Up to 15%)</td>
<td>Up to $101.2 million</td>
<td>Up to $50.0 million</td>
<td>Up to $53.2 million</td>
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<tr>
<td>Mental Health Expenditures for Homeless Individuals (At least 25%)</td>
<td>At least $168.7 million</td>
<td>At least $83.3 million</td>
<td>At least $88.6 million</td>
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<tr>
<td>Administrative Expenditures (Up to 3%)</td>
<td>$0</td>
<td>Up to $2.5 million</td>
<td>Up to $2.5 million</td>
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<tr>
<td><strong>TOTALS:</strong></td>
<td><strong>$675.0 million</strong></td>
<td><strong>$333.1 million</strong></td>
<td><strong>$354.6 million</strong></td>
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Previously released OCOH funds

These fund balances were reduced through a December 2020 OCOH Committee vote which release of:

- $55.2 million for permanent housing (combination of funds for 362 Homekey units, 395 flip housing subsidy pool, medium term subsidies, 225 rapid rehousing expansion with work and a one-time frontline worker pay bonus)
- $25.9 million into 450 shelter beds primarily for COVID-19 related activities and one-time frontline worker pay bonuses
- $3.4 million into prevention for problem solving plus emergency rental assistance and one-time frontline worker pay bonuses
- $127 million in mental health for expansion of street crisis response teams, expanded mental and substance use treatment beds, site acquisition for 125 new beds, care coordination management teams, creation of a crisis diversion facility
Permanent Housing Expenditures

Permanent Housing Expenditures are to receive at least 50% of OCOH funding, with the goal of, over time, providing permanent housing for 4,000 people.

Priorities and Recommendations Identified through Community Stakeholder Input Processes

- More permanent housing
- Expansion of flexible housing subsidy pool funding
- Provision of time-limited subsidies
- Support the availability of culturally competent services to support people after they are to housing

Alignment of Recommended Investments with Equity and Justice Goals

- Rapid rehousing vouchers for 50 people with criminal justice histories
Permanent Housing Expenditures

Recommendations for Investments Adopted at April and May OCOH Committee Meetings:

- The Committee recommended investments totaling $508.3 million into Permanent Housing Expenditures and prioritized investments into development activities, 1,182 unit acquisitions, 1,300 Flexible Housing Subsidy Pool resources, 315 Medium-Term Subsidies and Rapid Rehousing supports, and non-time-limited bridge housing for youth.
- These investments include $22.9 million that the Committee recommended be transferred from the Homelessness Prevention Allocations and used to increase recommended investments into housing acquisition and development activities for adults, families with children, and transition age youth.

### General/Adults
- Acquisition, rehabilitation, and operations of Homekey and other new PSH: $143.5 million
- Flex Pool: $73
- Med-term Subsidies and workforce programming: $20.3

### TAY
- Acquisition, rehabilitation, and operations of Homekey and other new PSH: $109.4 million
- Flex Pool: $24.4

### Families with Children
- Acquisition, rehabilitation, and operations of Homekey and other new PSH: $101.1 million
Priorities and Recommendations Identified through Community Stakeholder Input Processes:

- Sheltering options, across a full range of non-congregate models
- Sheltering options tailored and targeted to specific populations
- Continued access to hotel settings as shelter options
- Sheltering options dedicated to transition age youth in wider range of neighborhoods, away from Tenderloin neighborhood.
- Expanded outreach and facilities

Alignment of Recommended Investments with Equity Justice Goals

- Continuation of the RV park in the Bayview
- 100-vehicle Safe Parking Site in Bayview
- Navigation center for justice-involved individuals

Homeless Shelter & Hygiene Expenditures

Shelter expenditures are to receive up to 10% of OCOH funds with the goal of providing emergency shelter and hygiene services for 1,000 people.
Recommendations for Investments Adopted at April and May OCOH Committee Meetings:

- The Committee recommended investments totaling $66.4 million into Homeless Shelter Expenditures, and prioritized investments into different models for sheltering and supporting people, tailored to the needs of different sub-populations of people experiencing homelessness:
  - General/Adults
    - Safe Sleep sites, $21
    - Trailer Program, $14.7
    - Navigation Center Operations, $13.5
    - Safe Parking Site in Bayview, $6.5
    - Navigation center for Justice-Involved Adults, $1.8
    - Hotel Vouchers for Survivors of Domestic Violence, $0.6
  - Families with Children
    - Drop-in Shelter for Families, $3.6
    - Hotel Vouchers for Pregnant People and Families, $1.2
Priorities and Recommendations Identified through Community Stakeholder Input Processes:

- Expansion of homelessness prevention assistance, supported through flexible forms of financial assistance addressing a range of costs and debts
- Provide expanded access to flexible problem-solving assistance, services, and supports for people who have recently lost housing
- Increased eviction prevention and housing stabilization assistance, legal services, and supports
- Supporting access to workforce training, employment programs, and job placement services
- Implement small-site acquisition strategies to preserve units

Alignment of Recommended Investments with Equity and Goals

- Enhanced problem solving/shallow subsidy pool for people involved in the criminal justice system
- Eviction prevention/housing stabilization services specifically for justice-involved women with children

Homeless Prevention Expenditures

Homelessness Prevention Expenditures are to receive up to 15% of OCOH funding, with the goal of preventing up to 7,000 people from becoming homeless.
Recommendations for Investments Adopted at April and May OCOH Committee Meetings:

- The Committee recommended investments totaling $136.39 million into Homelessness Prevention Expenditures, and prioritized investments in a wide and flexible range of eviction prevention, homelessness prevention/diversion activities, and workforce services and supports.
- Further, the Committee recommended that $22.9 million be transferred from the Homelessness Prevention fund balances and used to increase investments into housing acquisition and development activities for adults, families with children, and transition age youth with the Permanent Housing Expenditure category.

### General/Adult
- Targeted Prevention, $50
- Eviction Prevention and Housing Stabilization, $33
- Problem-Solving, Diversion, Rapid Exit, and other services, $12.24
- Health and behavioral health services, $7.05
- Workforce Services, $6
- Legal and Support Services to Secure Disability Income, $3.5
- Problem-Solving Plus, $2.1

### Families with Children
- Problem-Solving, Diversion, Rapid Exit, and other services, $64
- Workforce services and supports, $4
- Eviction Prevention and Housing Stabilization services, $2

### TAY
- Problem-Solving, Diversion, Rapid Exit, and other services, 16.7%
- Workforce services and supports, 33.3%
- Eviction Prevention and Housing Stabilization services, 50.0%
Mental Health Expenditures

Mental health is to receive at least 25% of the fund to provide services to 4,500 people

Priorities and Recommendations Identified through Alignment of Recommended Investments with Equity and Justice Goals

- Expansion of street-based health services and mobile outreach
- Residential and drop-in behavioral health treatment services
- Specialized temporary and long-term housing options
- $1 million in culturally competent behavioral health services for transgender people
Recommendations for Investments Adopted at April and May OCOH Committee Meetings:

- The Committee recommended investments totaling $150 million into Mental Health Expenditures, and prioritized investments:
  - Expanding residential treatment bed capacity, including both site acquisition and operations costs; support for overdose prevention and targeting people using on the streets;
  - Enhancing access to behavioral health services through Behavioral Health Access Center and through services targeted to populations connected to existing settings;
  - Expanding care coordination services for transition age youth.

### General/Adults

- 52.1% of investments
- 17.2% of investments
- 15.3% of investments
- 5.4% of investments

### TAY

- 59.7% of investments
- 40.3% of investments

### Beds vs. Services

- Beds, $128.6
- Services, $119
Summary & Next Steps

This Investment Plan represents a major accomplishment for the Committee, City Departments, people experiencing homelessness, stakeholders, and advocates from across the community who have worked tirelessly on these issues.

The investments recommended within this Plan also represent an unprecedented opportunity to better serve San Francisco residents who are in crisis, and to drive progress on homelessness, through:

- A purposeful focus on addressing racial inequities and justice;
- The largest ever investment in the community with a concerted strategy to prevent people from experiencing homelessness;
- Expanded crisis services, interim housing, and treatment options tailored to specific populations and communities;
- Resources for acquisition and development of a new pipeline of thousands of affordable and supportive housing units;
- Improved access to behavioral health services and supports for people impacted by substance use and mental health conditions.
Investment Plan Recommendations for FYs 2021-223

Recommended funds are intended to produce the following outcomes (as a percentage of Prop C goals).

- **Housing, 4,500**: 3734
- **Shelter, 1,000**: 1013
- **Prevention, 7,000**: 7690
- **Mental Health, 4,500**: 3393