The San Francisco Sentencing Commission

City & County of San Francisco

(Administrative Code 5.250 through 5.250-3)

Safety and Justice Challenge Subcommittee

AGENDA

Tuesday, May 18, 2021, 12:00 pm REMOTE MEETING VIA VIDEOCONFERENCE

Watch via Zoom: https://sfdistrictattorney.zoom.us/j/99267912429
Public Comment Call-In: 877 853 5247 US Toll-free

Meeting ID: 992 6791 2429

In accordance with Governor Gavin Newsom's statewide order for all residents to "Stay at Home" – and with the numerous local and state proclamations, orders and supplemental directions – aggressive directives have been issued to slow down and reduce the spread of the COVID-19 virus.

The Safety and Justice Challenge Subcommittee meetings held through videoconferencing will allow remote public comment via the videoconference or through the number noted above. Members of the public are encouraged to participate remotely by submitting written comments electronically to josie.halpern-finnerty@sfgov.org. These comments will be made part of the official public record in these matters and shall be brought to the attention of the members of the Subcommittee. Explanatory and/or Supporting Documents, if any, will be posted at: https://sfdistrictattomey.org/sentencing-commission-relevant-documents

- 1. Call to Order; Roll Call.
- 2. Public Comment.
 - a. General Public Comment.
 - b. Public Comment on All Agenda Items.
- 3. Monthly Jail Population Report (discussion and possible action).
- 4. Strategy Updates (discussion and possible action).
 - a. Update on Our City, Our Home Committee Funding Recommendations
- 5. Request for Future Agenda Items (discussion and possible action).
- 6. Adjournment.

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SUBMITTING WRITTEN PUBLIC COMMENT TO THE SAN FRANCISCO SAFETY AND JUSTICE SUBCOMMITTEE

Persons who are unable to attend the public meeting may submit to the San Francisco Safety and Justice Challenge Subcommittee, by the time the proceedings begin, written comments regarding the subject of the meeting. These comments will be made a part of the official public record and brought to the attention of the Subcommittee. Written comments should be submitted to: Josie Halpern-Finnerty, San Francisco District Attorney's Office, via email: josie.halpern-finnerty@sfgov.org

MEETING MATERIALS

Copies of agendas, minutes, and explanatory documents are available through the Sentencing Commission website at http://www.sfdistrictattorney.org or by emailing josie.halpern-finnerty@sfgov.org. The material can be faxed or mailed to you upon request.

ACCOMMODATIONS

To obtain a disability-related modification or accommodation, including auxiliary aids or services, to participate in the meeting, please contact Josie Halpern-Finnerty at josie.halpern-finnerty@sfgov.org at least two business days before the meeting.

TRANSLATION

Interpreters for languages other than English are available on request. Sign language interpreters are also available on request. For either accommodation, please contact Josie Halpern-Finnerty at josie.halpern-finnerty@sfgov.org at least two business days before the meeting.

CHEMICAL SENSITIVITIES

To assist the City in its efforts to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to various chemical based products. Please help the City accommodate these individuals.

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FOR MORE INFORMATION ON YOUR RIGHTS UNDER THE SUNSHINE ORDINANCE OR TO REPORT A VIOLATION OF THE ORDINANCE, CONTACT THE SUNSHINE ORDINANCE TASK FORCE:

Administrator

Sunshine Ordinance Task Force

City Hall, Room 244

1 Dr. Carlton B. Goodlett Place,

San Francisco, CA 94102-4683.

Telephone: (415) 554-7724 E-Mail: soft@sfgov.org

CELL PHONES

The ringing of and use of cell phones, pagers and similar sound-producing electronic devices are prohibited at this meeting. Please be advised that the Co-Chairs may order the removal from the meeting room of any person(s) responsible for the ringing or use of a cell phone, pager, or other similar sound-producing electronic devices.

LOBBYIST ORDINANCE

Individuals and entities that influence or attempt to influence local legislative or administrative action may be required by San Francisco Lobbyist Ordinance (SF Campaign and Governmental Conduct Code sections 2.100-2.160) to register and report lobbying activity. For more information about the Lobbyist Ordinance, please contact the Ethics Commission at 30 Van Ness Avenue, Suite 3900, San Francisco CA 94102, telephone (415) 581-2300, FAX (415) 581-2317, and web site http://www.sfgov.org/ethics/



GOALS & ACTIVITIES FOR 2021

- **SF SJC 2021 Overarching Goals:** 1) Reduce racial disparities in the jail
 - 2) Maintain overall jail population reductions or make further reductions if needed amidst the ongoing pandemic
 - 3) Develop mechanisms to sustain efforts and changes

Area	Goal(s)	Jan-March	April-June	July-Sept	Oct-Dec
Lead with Race	Center all strategies around racial disparities reduction. Engage community members with lived experience in to inform strategies and activities. Develop new programs/activities focused on disparities reduction.	 Launch inaugural SJC Fellowship Refine activities and metrics to ensure racial disparities reduction focus across strategies Plan community engagement activities with SJC Fellows focused on expanding diversion options Criminal Justice Racial Equity Work Group (CJREWG) and SJC Fellows develop goals for Racial Justice Act training series Finalize and implement Office of Racial Equity Phase I Action Plans¹ 	 SJC Fellows begin participatory action research on expanding diversion options Hold Racial Justice Act training series in partnership with CJREWG, SJC Fellows, Bright Research Group Fellows develop recommendations to expand community engagement and diversion options Participate in Office of Racial Equity Phase II planning 	 Launch second cohort of Fellows Implement new community engagement strategies Develop new training series with CJREWG and Fellows Present recommendations for increasing diversion options to Sentencing Commission 	 Second Fellow-led participatory action research project Launch new racial disparities reduction training series Implement new diversion options/programming
Sustain Shared Focus	Sustain and enhance a vigorous jail population review (JPR) process. Use the lessons from case review to drive policy change.	 Hold bimonthly JPR meetings with focus on charges where black people are overrepresented Develop plan to track impact and share lessons learned from JPR Host more intensive case review as needed during COVID 	 Continue JPR meetings, revisiting case criteria quarterly to ensure focus on racial equity Bring policy recommendations to SJC Workgroup quarterly Host more intensive case review as needed during COVID 	 Continue JPR meetings, revisiting case criteria quarterly to ensure focus on racial equity Bring policy recommendations to SJC Workgroup quarterly Host more intensive case review as needed during COVID 	 Continue JPR meetings, revisiting case criteria quarterly to ensure focus on racial equity Bring policy recommendations to SJC Workgroup quarterly Host more intensive case review as needed during COVID
Improve Case Processing	Improve case processing and address lengthy stays in jail. Work with the Superior Court, District Attorney and Defense to adopt systems and structures to reduce delay and coordinate criminal case priorities.	 Court signs contract with Justice Management Institute (JMI) Kick-off meeting with JMI and justice system partners Court develop dashboards for judges to monitor caseloads, track case management progress, and monitor metrics related to racial disparities 	 JMI host training on case processing and sentencing best practices JMI conducts site visit and partner interviews, shares interim report, provides TA to Court on dashboards Identify case processing metrics relevant to racial disparities Explore processes/practices related to different types of "holds" in jail 	 Draft case management plan reviewed by workgroup and leadership Finalize case plan and associated tools for case coordination Finalize Court dashboards 	 Implement case management plan and associated tools Implement and refine Court dashboards post-C-Track launch Track impact of any changes on racial disparities in jail and at key decision points

¹ See Office of Racial Equity website for more details: https://www.racialequitysf.org/mandate



GOALS & ACTIVITIES FOR 2021

Area	Goal(s)	Jan-March	April-June	July-Sept	Oct-Dec
Increase & Maintain Healthy Connections	Increase connections to community-based support for people with behavioral health and/or housing needs in jail. Improve coordination across local criminal justice, public health, and housing systems.	 Corporation for Supportive Housing (CSH) launches racial disparities analysis and system mapping project with Reentry Council Homebase provide TA series to help partner agencies navigate the housing system SJC and Reentry Council host joint meeting with Prop C Committee to inform funding allocations DPH clinician works with people in jail who have BH needs, referring to JPR and community-based supports, with focus on individuals from overrepresented groups DA Sentencing Planner develops individualized plans for community-based care to support dispositions 	 Continue work of DPH clinician and DA Sentencing Planner, with focus on overrepresented groups Training for Judges/DAs on serving people with BH needs CA Policy Lab completes system high utilizer descriptive analysis and presents to the SJC Workgroup CSH shares interim findings from analysis with SJC Workgroup Share lessons learned from Tipping Point pilot bridge housing project with SJC Workgroup 	 Continue work of DPH clinician and DA Sentencing Planner, with focus on overrepresented groups CSH finalizes analysis, system map, and recommendations Develop recommendations based on CPL and CSH reports and share with Sentencing Commission, Reentry Council, Prop C Committee Monitor progress of new citywide crisis response efforts and participate as needed 	 Continue work of DPH clinician and DA Sentencing Planner, with focus on overrepresented groups Determine if and how pilot bridge housing investments need to be sustained or expanded to best serve justice-involved people, and identify ongoing funding streams Develop new workflows and protocols to serve people who touch multiple systems, with focus on reducing racial disparities
Drive with Data	Build a more transparent, datadriven justice system in San Francisco. Develop tools and data-sharing agreements that enhance partners' ability to sustain jail reductions.	 Continue sharing monthly Jail population presentation with SJC Workgroup, refining based on input Data team meets monthly, develops indicators to track decision-points critical to reducing disparities Continue development of internal and external facing data dashboards Finalize a cross-agency agreement to guide data-sharing through the JUSTIS hub 	 Data team meets monthly to at data trends and data sharing needs Present racial disparities indicators at SJC Workgroup; refine disparities reduction activities across strategies as needed Finalize key performance indicators for the criminal justice system developed by the JUSTIS partners; develop a plan to regularly share with City leadership and the public 	 Data team meets monthly to at data trends and data sharing needs, with focus on racial disparities indicators Justice Dashboard transitions from CA Policy Lab to CCSF hosted platform 	 Data team meets monthly to at data trends and data sharing needs, with focus on racial disparities indicators Refine disparities reduction activities across strategies as needed based on indicators

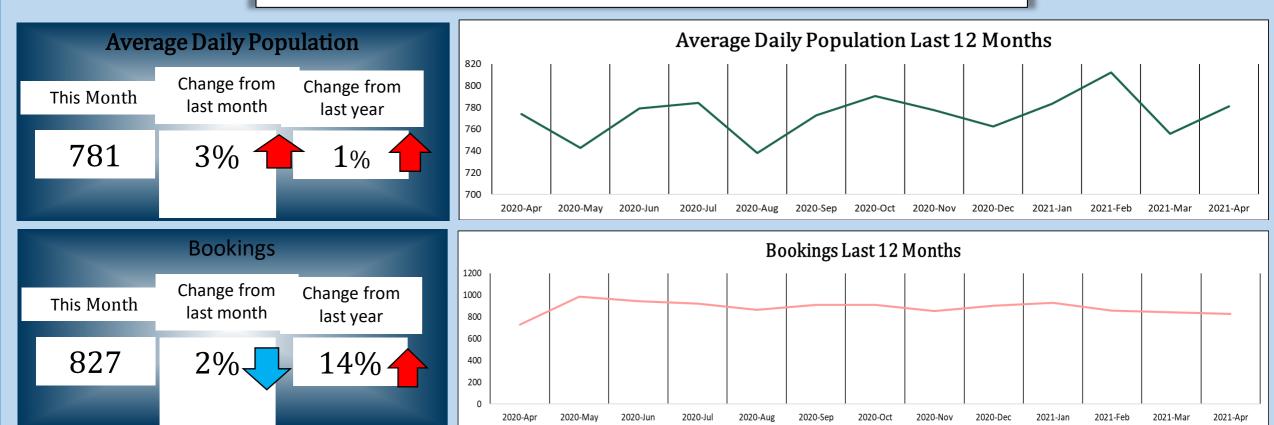
SAFETY AND JUSTICE WORKGROUP MEETING

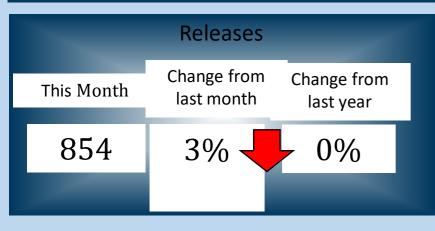
Tuesday May 17th, 2021

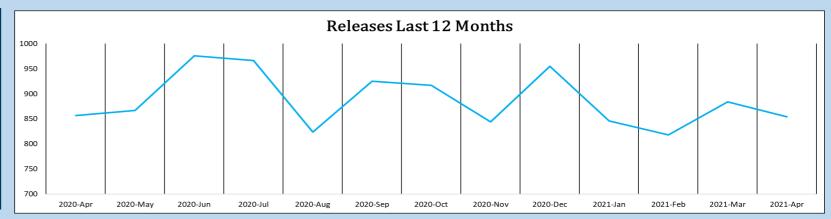


Supported by the John D. and Catherine T. MacArthur Foundation

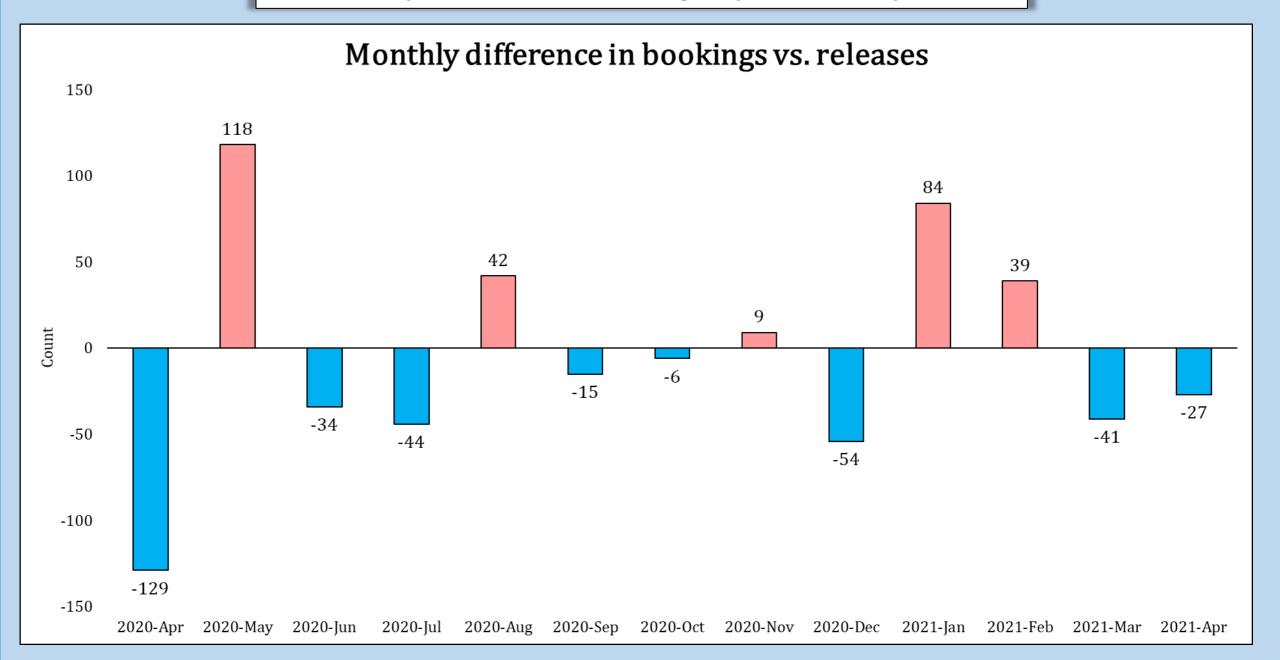
Safety and Justice Challenge April 2021 Report



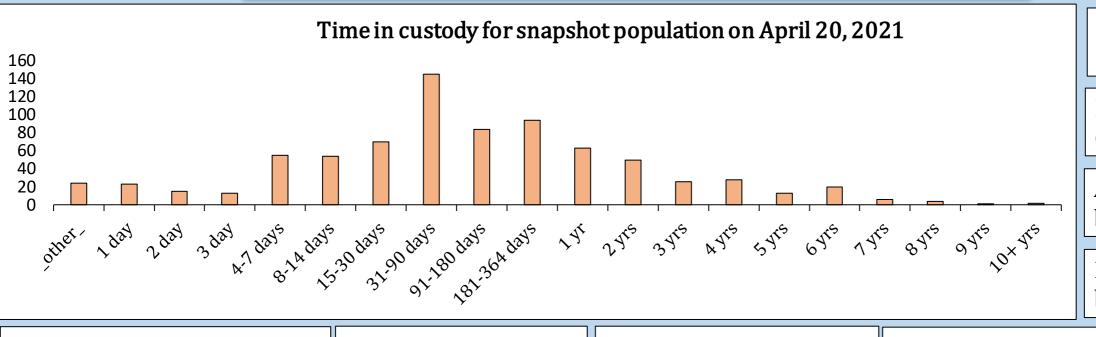




Safety and Justice Challenge April 2021 Report



Snapshot Population April 2021 Report

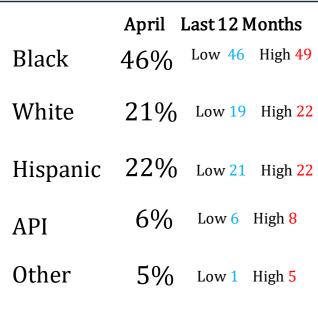


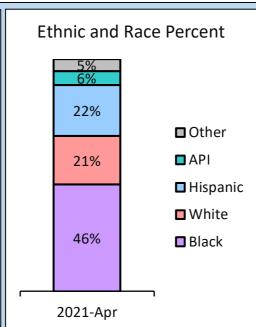
Average time in custody 410

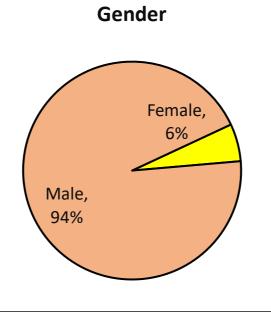
Median time in custody 102

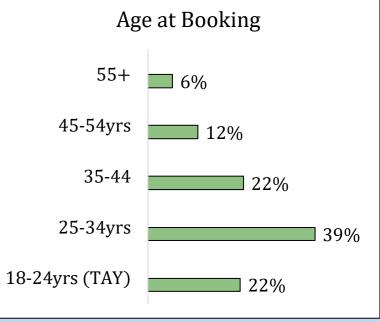
Average age at booking 34

Median age at booking 32

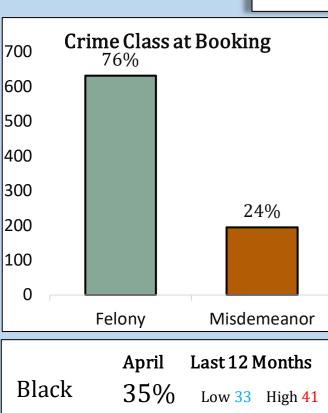


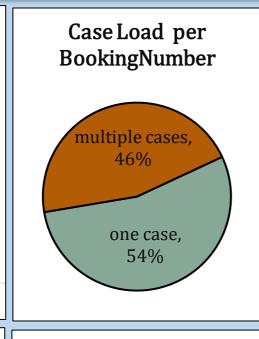


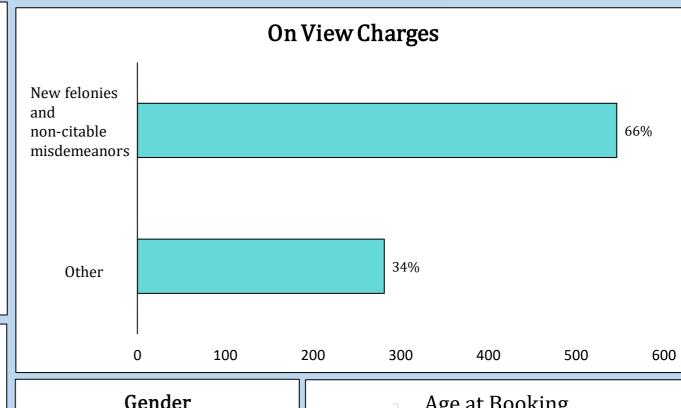




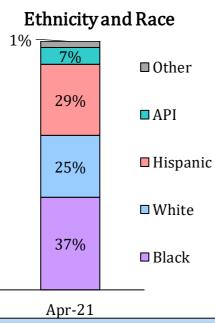
Monthly Bookings April 2021

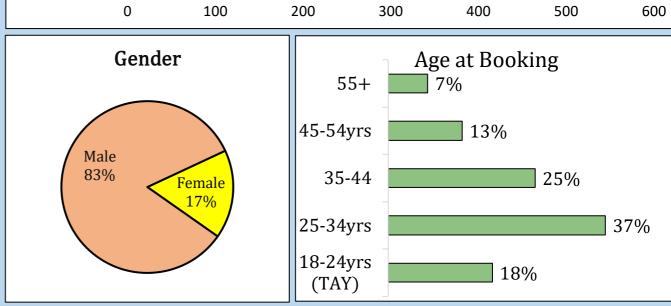




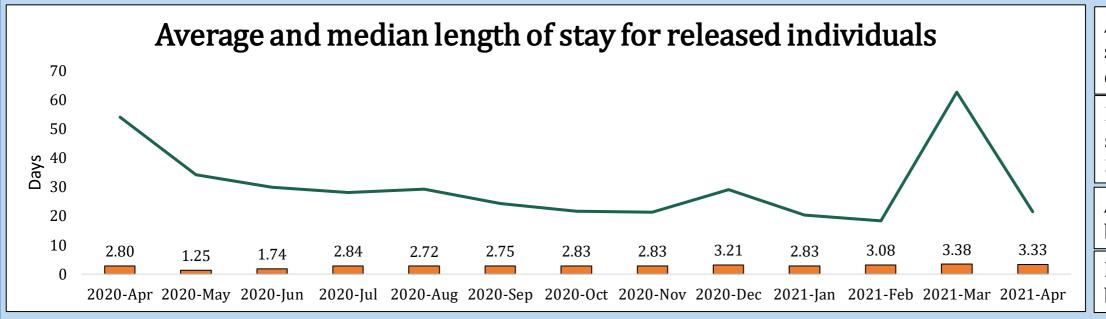








Monthly Releases April 2021

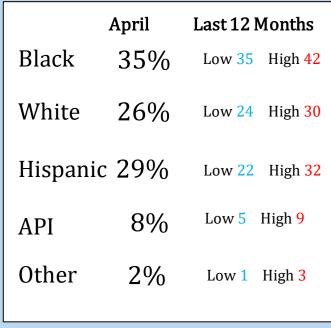


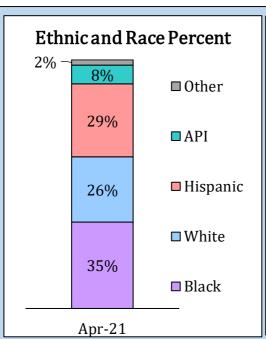
Average length of stay for month days 21.43

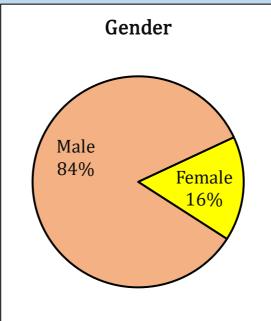
Median length of stay for month 3.33 days

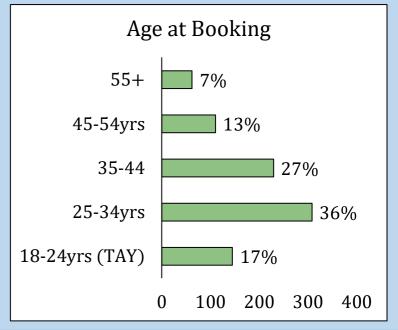
Average age at booking 35

Median age at booking 34

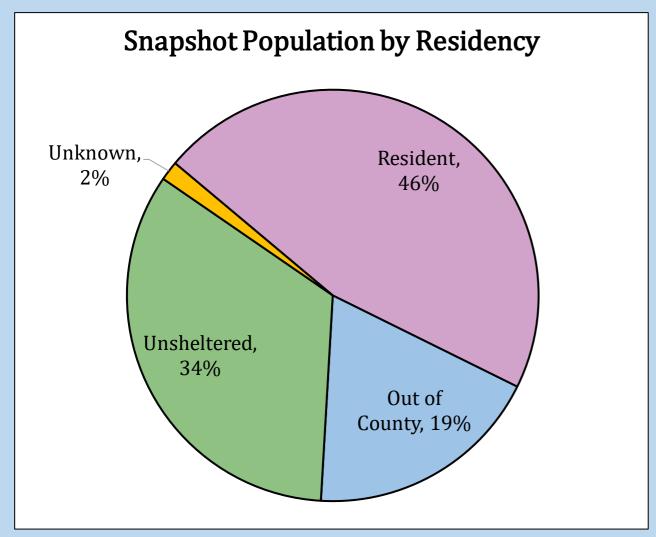


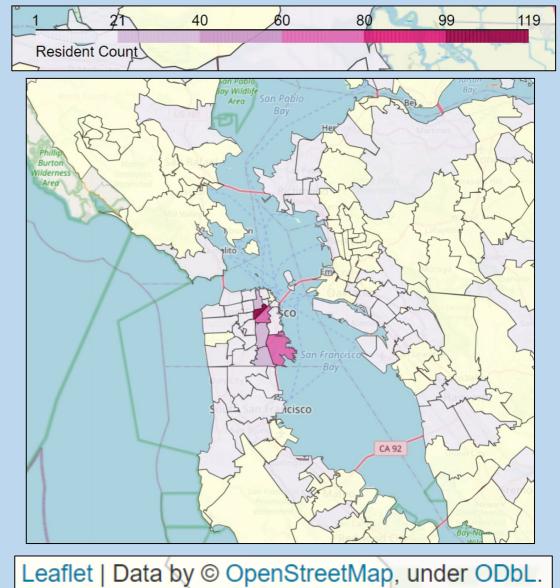






Snapshot Residency April 2021





END OF SLIDESHOW



Supported by the John D. and Catherine T. MacArthur Foundation



Our City, Our Home Oversight Committee Investment Plan

Fiscal Years-20, 2122, 2223

May 18, 2021



The Our City, Our Home Oversight Committee

Members

Brett Andrews, Behavioral Health Liaison

Julia D'Antonio (Waterir), Community Impact & Accountability Liaison

Jennifer Friedenbach, Immediate Needs Liaison

Shaun Haines, Community Impact & Communications Liaison

Julie Leadbetter, Prevention/Diversion Liaison

Lena Miller, Immediate Needs Liaison (unofficial)

Cynthia Nagendra, Data Officer and Systems Modeling/Strategic Investment Plan Liaison

Ken Reggio, Housing Inventory & Pipeline Liaison

Shanell Williams (Chair)



Why Does Homelessness Happen? Structural Factors



Skyrocketing Housing Costs



Inadequate Wages



Systemic Racism and Other Structural Inequities

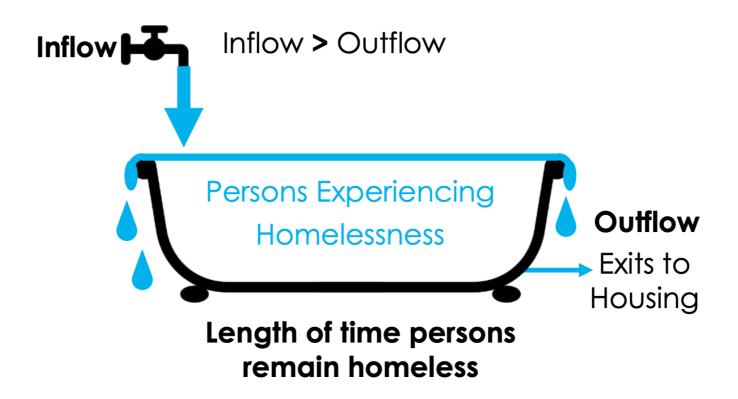
Housing Justice is Racial Justice

What is the Solution to Homelessness? Housing



Research has shown *repeatedly* that **permanent housing** that using the evidence-based "Housing First" approach is an effective way to end homelessness and help people to maintain housing.

Why Does Homelessness Increase?



HOMELESSNESS PREVENTION - SUPPORT SERVICES AND HOUSING. - STABILIZATION

Effective Homeless Response System: Goal

House as many people in San
Francisco as possible,
support housing stabilization,
prevent people at imminent risk of
homelessness whenever possible





Effective Homeless Response System: Goal

Housing First approach across the system

Diversion/Prevention from imminent homeless system when safe and appropriate

Rapid identification and engagement of people experiencing unsheltered homelessness to connect them to crisis services and housing assistance

Problem-solve housing crises with people as partners in their pathway to stability at every possible engagement opportunity

Quick, accessible, low-barrier pathways to shelter and other crisis services that result in permanent housing and other positive exits

Housing and behavioral health and other services that support people's ability to get off the street and into housing and stabilize

Rapid connection to permanent housing for all sheltered and unsheltered people

What is the system we want to model, strengthen, and fund that reduces disparities and reduces homelessness?

How do we build a coordinated vision, add NEW capacity, and support systems change?

What do we need to get there?





OCOH Committee's Vision, Values, and Strategic Intentions

- Lead with equitydeveloping recommendations and oversight responsibilities to be responsive to historic, structural, and system disparities
- Develop recommendations that are guided by a codatarehensive drivervision for a sustainable and equitable homelessness responding and prevention system that ensures homelessness in San Franch rare, brief, and-time, rather than funding siloed proposals or programs that aren't aligned coditesive cityide vision (Prop C can't end homelessness alone!)
- Prioritize recommendations that align with the Housing First app to system and program design that recognizes thousing as the solution homelessness with two individualized services.
- Develop recommendationadilitate system flowpairing temporary interventions and services such as shelter, safe sleep and behavioral health services with permanent housing solutions



OCOH Committee's Vision, Values, and Strategic Intentions

- Conduct a comprehensive, inclusive, and transposed community member and City Department input process tunderstand priorities of a wide range of stakeholders
- Seek out, listen, and be guided by the experiences
 and voices of people with lived expertise
 homelessness and housing instability.
- Prioritize OCOH funds for the most strategic uses with consideration of how to most **effectively leverage** and fill gaps of other local, state, and federal funds.
- Develop and evaluate outcomes and benchmarks to



Strategic Alignment of this Investment Plan with Community Goals

These strategic recommendations will support community imperatives, including goals from the Department of H Supportive Housing's **Year** Strategic Framework, including:

- End family homelessness by December 2026 (Using expanded Prop C/SF/HUD McKinney Education de
- Reduce chronic homelessness by 50% by December 2022
- Reduce youth homelessness by 50% by December 2022

The recommendations will also:

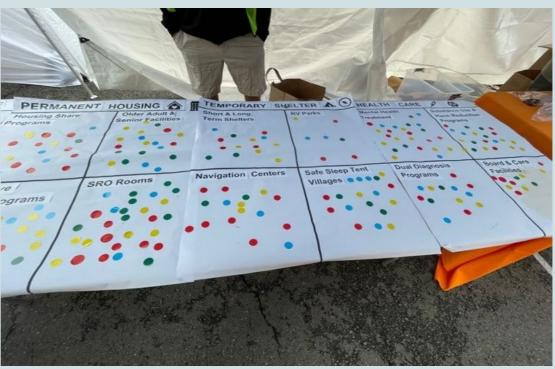
- Support progress toward the Mental Health Reform performance metric of increasing number of people permanent supportive housing or other top because the support to the suppo
- Respond to the survey results highlighted in the "Stop the Revolving Door" report which emphasize the
 quality permanent housing for ending homelessness and of supporting people's treatment and services
- Align with the focus on permanent housing exits within the SIP Rehousing Plan and Mayor's Homelessr



Development of The Investment Plan

- Extensive involvement of OCOH Committee members serving as liaisons for each of the expenditure category
 supported by Tipping Point Community and Matthew Doherty Consulting
 - Close coordination and communication between Committee members and representatives from City Departn discuss priorities, proposals, and recommendations
- A robust community engagement process







Community Engagement Process

17 listening sessions plus 3 commideistakeholder sessions

- Dedicated listening sessions for people with lived experience of homelessness, including unhous families (with interpreters), pregnant and parenting women, survivo jastfo in wolf in the people, and veterans
- GLIDE event with surveys ane ptiogtfor people with lived experience (250 survey respondents)

800 participants



Community Engagement Process

What were **trop barriers**ited across all listening sessions?





Community Engagement Process

In addition to identifying challenges, the OCOH listening sessions resulted in dozens of recommenthe OCOH funding priorities.. Notably, there was widespread agreement that the OCOH Committee prioritize for funding:

- Permanent housing solutions
- A wider range of housing and prevention options that meet people where they are, not where we expect them to be
- Interventions that are flexible in design and duration, and approaches are individualized to each household, in recognition thatsizefits all approach does not work
- Services that address the true needs of clients, particularly individuals with higher acuity or individuals only "light touch" services



OCOH Investment Plan Recommendations for FYs 201, 2422, 2223

Eligible Expenses Include:

- Permanent Housing
- Prevention/Diversion
- Behavioral Health Expenditures
- Shelter/Hygiene

Funds can be allocated across the follewapglations, General/Adults, Transition Age Youth, Families with Children



Projected Our City, Our Home Funding Available

OCOH FUNDING PROJECTED TO BE AVAILABLE FOR ALL EXPENDITURE CATEGORIES FOR
FYs 20-21, 21-22, AND 22-23 (PROJECTED)

FYs 20-21, 21-22, AND 22-23 (PROJECTED)							
EXPENDITURE CATEGORY	Balances FY 20-21	Balances FY 21-22	Balances FYs 22-23				
Permanent Housing Expenditures (At least 50%)	At least \$337.5 million	At least \$166.5 million	At least \$177.3 million				
Homeless Shelter Expenditures (Up to 10%)	Up to \$67.5 million	Up to \$33.3 million	Up to \$35.5 million				
Homelessness Prevention Expenditures (Up to 15%)	Up to \$101.2 million	Up to \$50.0 million	Up to \$53.2 million				
Mental Health Expenditures for Homeless Individuals (At least 25%)	At least \$168.7 million	At least \$83.3 million	At least \$88.6 million				
Administrative Expenditures (Up to 3%)	\$0	Up to \$2.5 million	Up to \$2.5 million				
TOTALS:	\$675.0 million	\$333.1 million	\$354.6 million				



Previously released OCOH funds

These fund balances were reduced through a December 2020 OCOH Committee vote whice release of:

- \$55.2 million for permanent housing (combination of funds for 362 Homekey unts, 395 fl housing subsidy pool, medium term subsidies, 225 rapid rehousing expansion with work and a orteme frontline worker pay bonus)
- \$25.9 million into 450 shelter beds primarily-19 related Dactivities and immediately worker pay bonuses
- \$3.4 million into prevention for problem solving plus emergency rental atisist and or line worker pay bonuses
- \$127 million in mental health for expansion of street crisis response teams, expanded mand substance use treatment beds, site acquisition for 125 new beds, care coordination management teams, creation of a crisis diversion facility



Permanent Housing Expenditures

Permanent Housing Expenditures are to receive at least 50% of OCOH funding, with the goal of, overotising force/joing peoplenent

Priorities and Recommendations Identified through Community Stakeholder Input Processe

- More permanent housing
- Expansion of flexible housing subsidy pool funding
- Provision of titimeited subsidies
- Support the availability of culturally competent services to support people after they are to housing

Alignment of Recommended Investments with Equity and Justice Goals

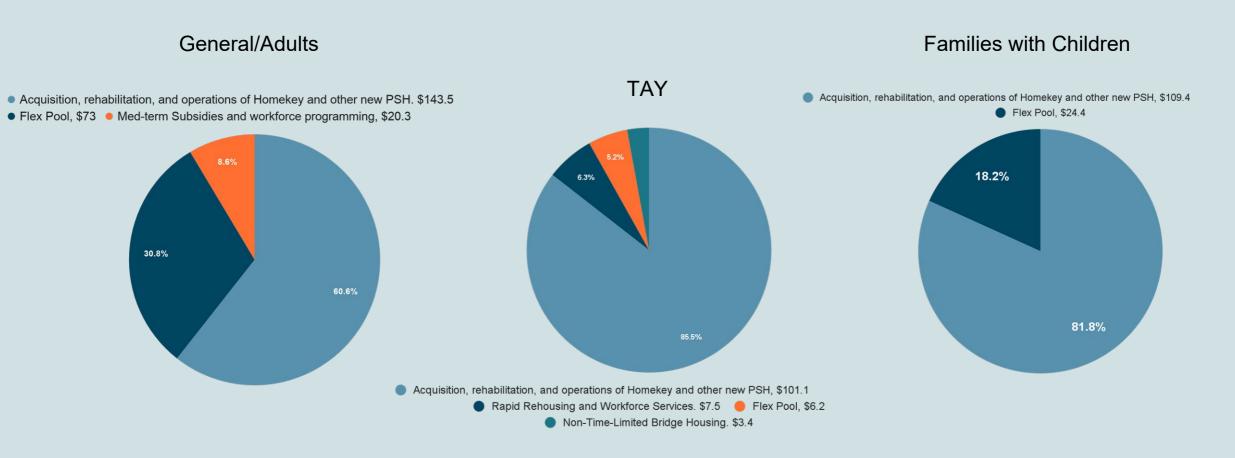
Rapid rehousing vouchers for 50 people with criminal justice histories



Permanent Housing Expenditures

Recommendations for Investments Adopted at April and May OCOH Committee Meetings:

- The Committee recommended investmer \$508t3 imillion Permanent Housing Expenditures and prioritized investments into a development activities, 1,182 unit acquisitions, 1,300 Flexible Housing Subsidy Pool reserver supports, and timelimited bridge housing for youth.
- These investments include \$22.9 million that the Committee recommended be transferred from the Homælæssessen recommended investments into housing acquisition and development activities for adults, diamisie with recommendation and development activities for adults.





Homeless Shelter & Hygiene Expenditures

Shelter expenditures are to receive up to 10% of OCOH funds with the goal of providing emergency shertle,090cbeygilene service

Priorities and Recommendations Identified through Community Stakeholder Input Processes:

- Sheltering options, across a full range of non congregate models
- Sheltering options tailored and targeted to specific populations
- Continued access to hotel settings as shelter options
- Sheltering options dedicated to transition age youth in wider range of neighborhoods, away from Tenderloin neighborhood.
- Expanded outreach and facilities

Alignment of Recommended Investments with Equ Justice Goals

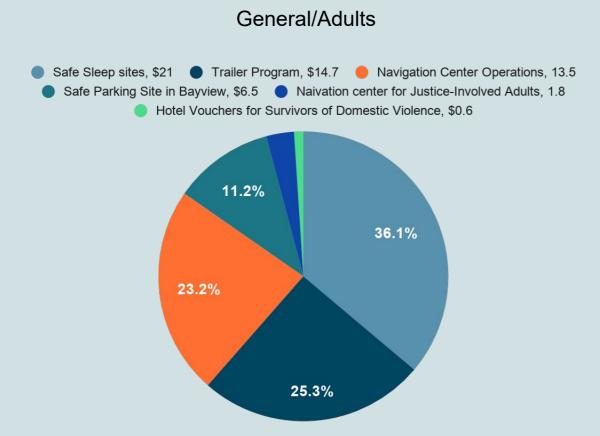
- Continuation of the RV park in the Bayview
- 100vehicle Safe Parking Site in Bayview
- Navigation center for justioeved individuals



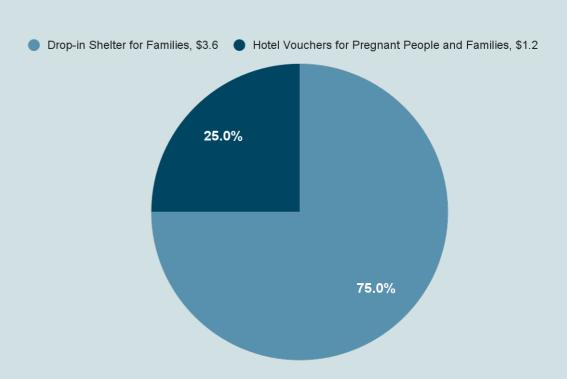
Homeless Shelter & Hygiene Expenditures

Recommendations for Investments Adopted at April and May OCOH Committee Meetings:

• The Committee recommended investmer \$6604atinition Homeless Shelter Expenditures, and prioritized investments into a different models for sheltering and supporting people, tailored to the need populatifiers to be prioritized investments into a different models for sheltering and supporting people, tailored to the need populatifiers to be prioritized investments into a different models for sheltering and supporting people, tailored to the need population of the prioritized investments into a different models for sheltering and supporting people, tailored to the need population of the prioritized investments into a different models for sheltering and supporting people, tailored to the need population of the prioritized investments into a different models for sheltering and supporting people, tailored to the need population of the prioritized investments into a different models for sheltering and supporting people, tailored to the need population of the prioritized investments.



Families with Children





Homeless Prevention Expenditures

Homelessness Prevention Expenditures are to receive up to 15% of OCOH funding, with the goal ofperpet from perpenditures are to receive up to 15% of OCOH funding, with the goal ofperpet from perpenditures are to receive up to 15% of OCOH funding, with the goal ofperpet from perpenditures are to receive up to 15% of OCOH funding, with the goal of perpenditures are to receive up to 15% of OCOH funding, with the goal of perpet from perpenditures are to receive up to 15% of OCOH funding, with the goal of perpet from perpenditures are to receive up to 15% of OCOH funding, with the goal of perpet from perpenditures are to receive up to 15% of OCOH funding, with the goal of perpet from perpenditures are to receive up to 15% of OCOH funding, with the goal of perpet from perpenditures are to receive up to 15% of OCOH funding, with the goal of perpet from perpenditures are to receive up to 15% of OCOH funding, with the goal of perpet from perpenditures are to 15% of OCOH funding, with the goal of perpet from perpenditures are to 15% of OCOH funding, with the goal of perpet from perpet from perpenditures are to 15% of OCOH funding perpen

Priorities and Recommendations Identified through Community Stakeholder Input Processes:

Alignment of Recommended Investments with Equity and Goals

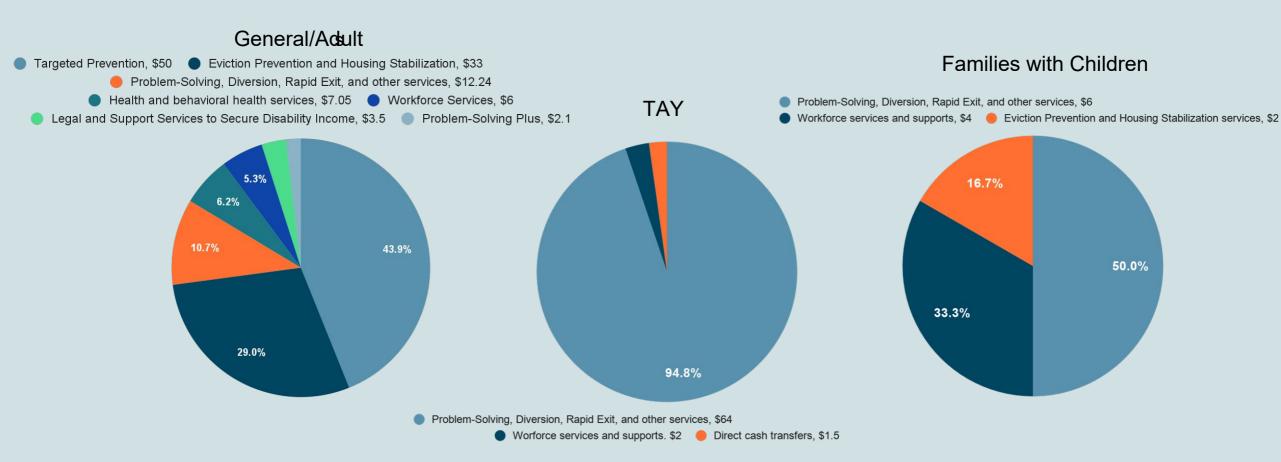
- Expansion of homelessness prevention assistance,
 Enhanced problem solving/shallow subsidy pool for supported through flexible forms of financial assistancenvolved in the criminal justice system addressing a range of costs and debts
- Provide expanded access to flexiblesphoiolem assistance, services, and supports for people who have recently lost housing
 Eviction prevention/housing stabilization services specifically for justingelved women with children have
- Increased eviction prevention and housing stabilization assistance, legal services, and supports
- Supporting access to workforce training, employment programs, and job placement services
- Implement smaite acquisition strategies to preserve units



Homelessness Prevention Expenditures

Recommendations for Investments Adopted at April and May OCOH Committee Meetings:

- The Committee recommended investmer \$436t39 ng illicin to Homelessness Prevention Expenditures, and prioritized investre wide and flexible range of eviction prevention, homelessness prevention diversities, and work forces and supports.
- Further, the Committee that \$22.9 million be transferred from the Homelessness Prevention fund balaneous medicused to incomment investments into housing acquisition and development activities for adults, families with children, avoid that street and the Housing Expenditure category.





Mental Health Expenditures

Mental health is to receive at least 25% of the fund to provide services to 4,500 people

Priorities and Recommendations Identified through Alignment of Recommended Investments with Equity Community Stakeholder Input Processes:

Justice Goals

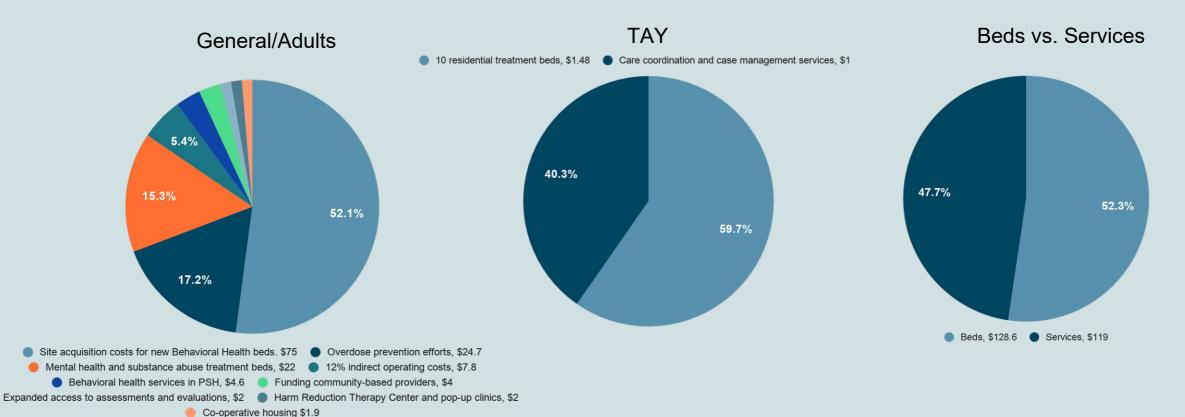
- Expansion strbesed health services and mobile outreach
- \$1 million in culturally competen behavioral health services for transgender people
- Residential and dindpehavioral health treatment services
- Specialized temporary anterior bousing options



Mental Health Expenditures

Recommendations for Investments Adopted at April and May OCOH Committee Meetings:

- The Committee recommended investments totaling \$150 million into Mental Health Expenditures, and prioritized investments
 - Expanding residential treatment bed capacity, including both site acquisition and operations costs; suipportfogsverdo targeting people using on the streets
 - Enhancing access to behavioral health services through Behavioral Health Access Center and through peratices target connected to existing settings
 - Expanding care coordination services for transition age youth





Summary & Next Steps

This Investment Plan represents a major accomplishment for the Committee, City Departments, people experient homelessness, stakeholders, and advocates from across the community who have worked tirelessly on these is

The investments recommended within this Plan also represent an unprecedented opportunity to better serve Sa who are in crisis, and to drive progress on homelessness, through:

- A purposeful focus on addressing racial inequities and justice;
- The largest ever investment in the community with a concerted strategy to prevent people from experiencin homelessness;
- Expanded crisis services, interim housing, and treatment options tailored to specific populations and comm
- Resources for acquisition and development of a new pipeline of thousands of affordable and supportive hor
- Improved access to behavioral health services and supports for people impacted by substance use and me conditions.



Investment Plan Recommendations fee 17, 1251 220, and 223

Recommended funds are intended to produce the following outcomes (as a percentage of Prop C goals).

